

## Chairman's Statement

*"I want ICL to be a  
great company - great to do business  
with, a great place to work,  
open and cooperative with our business  
partners and, of course, a company  
where our customers' success will  
reflect our success."*

A handwritten signature in blue ink, appearing to read 'P. Bonfield', is positioned above the printed name.

PETER BONFIELD CBE  
CHAIRMAN AND CHIEF EXECUTIVE

